

M. Gilles Pélisson  
CEA ACCOR Group  
Tour Maine Montparnasse  
33 avenue du Maine  
F - 75755 Paris cedex 15

Paris, le 24 février 2009

Dear Mr. Pélisson,

I am appalled at ACCOR's cooperation with the Malaysian Interhill Group on the Novotel Interhill Kuching project. Interhill has a track record of destroying tropical rainforests in Sarawak and violating the native customary rights of the local indigenous communities. The Penan of the middle Baram region, in particular, are accusing Interhill of using gangsters to intimidate them and to break their resistance to the depletion of their natural resources.

I believe that this cooperation with Interhill is incompatible with Accor's environmental and social standards and would ask you to stop the cooperation with Interhill with immediate effect. Furthermore, I would ask you to apologize to the Penan for ACCOR's cooperation with Interhill and suggest that ACCOR undertakes serious efforts to assist the sustainable development of the Penan communities whose livelihood has been compromised by Interhill's activities.

Yours sincerely,

Hervé Valentin  
ICRA International